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Free Tier

Next Arc Research Company Analysis

#	SYMBOL	SEGMENTS	COMPANY	MULTIPLE	THESIS
1	FIVN	ai cloud communications enterprise software	Five9, Inc.	7.5x	Agentic AI turns contact-center labor into software; with deep enterprise integrations (ServiceNow, Epic, Google Cloud) and rising AI attach, Five9 can compound seats, expand ARPU via AI agents/WEM, and re-rate off scaled, profitable growth by 2030.
2	NBIS	enterprise hardware	Nebius Group N.V.	4.8x	Contracted AI compute (Microsoft) plus rapid campus build-outs and an in-house AI cloud stack give Nebius a credible path to multi-billion revenues by 2030; today's re-rate still leaves room if execution stays tight and capacity is financed against offtake.
3	CRWV	enterprise hardware software	CoreWeave, Inc.	4.3x	Privileged NVIDIA supply, multi-year take-or-pay contracts (incl. \$22.4B with OpenAI) and a growing software layer position CoreWeave to scale from sub-\$6B revenue in 2025 to a multi-tens-of-billions AI utility by 2030—if power and capital are secured.
4	AMZN	advertising ai cloud software space	Amazon.com, Inc.	2.2x	By 2030, AWS's Al-first capacity, retail media's closed-loop data, and Prime distribution compounding with Kuiper form a multi-rail platform capable of doubling EV as mix shifts to higher-margin compute, ads, and services.
5	MSFT	ai cloud cybersecurity enterprise software	Microsoft Corporation	2.1x	Distribution + trust + the most complete enterprise AI stack positions Microsoft to compound Azure, Copilot and Fabric into a larger, higher-recurring revenue base by 2030 while recycling cash into compute, energy and data moats.
6	META		Meta Platforms, Inc.	2.0x	Distribution at 3.5B people + the most scaled ad engine funds an Al-and-glasses platform push. By 2030, Meta can expand beyond social ads into business messaging, Al agents and

#	SYMBOL	SEGMENTS	COMPANY	MULTIPLE	THESIS
		advertising ai hardware media software			wearables, compounding revenue and sustaining premium platform economics despite heavy compute capex.
7	GOOG	advertising ai cloud media software	Alphabet Inc.	2.0x	Owns the world's largest attention graph and a fast-scaling Al cloud. By 2030, ads remain durable while Cloud, subscriptions/agents, and Waymo add new SKUs; heavy capex converts into compute capacity and distribution moats keep monetization efficient.
8	PLTR	ai defense enterprise software	Palantir Technologies Inc.	2.0x	Trusted, shipping AI ops stack for defense and regulated industries with AIP agents, hyperscaler distribution and forward-deployed delivery; revenue can scale materially by 2030, but today's multiple already prices leadership so upside is modest.
9	TSM	ai hardware semiconductors	Taiwan Semiconductor Manufacturing Company Limited	1.9x	TSMC is the capacity and yield arbiter for AI/HPC compute. With N2/A16 leadership and integrated 3DFabric packaging, it captures a rising share of scarce advanced wafers—lifting revenue and durability—yet its trillion-plus valuation compresses upside to disciplined execution rather than multiple expansion.
10	NVDA	ai hardware networking semiconductors software	NVIDIA Corporation	1.7x	The default AI compute, systems, and networking stack keeps compounding into a rack-scale platform (CUDA/NVLink + Blackwell/Rubin + Spectrum-X/Photonics + NIM/DGX Cloud). Demand expands with power-constrained giga-scale AI factories, but today's size and premium compress upside to disciplined, non-linear yet moderate multiple expansion by 2030.

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Disclosure: The author holds a long position in FIVN.

FIVN

Analysis as of: 2025-10-31

Five9, Inc.

Five9 provides cloud contact-center software and AI agents for enterprises, increasingly embedded into leading workflows like ServiceNow and Epic.



cloud communications

enterprise

software

Summary

Al agents push profitable CCaaS up-market

Enterprise integrations and accelerating AI attach give a credible path to multi-billion revenue and a moderate multiple re-rate by 2030. Competition and leadership transition keep the upside disciplined.

Analysis

THESIS

Agentic AI turns contact-center labor into software; with deep enterprise integrations (ServiceNow, Epic, Google Cloud) and rising AI attach, Five9 can compound seats, expand ARPU via AI agents/WEM, and re-rate off scaled, profitable growth by 2030.

LAST ECONOMY ALIGNMENT

Benefits from AI commoditizing cognition and shifting value to distribution, trust, and workflow control; strong ecosystem hooks and growing AI agent SKUs.

Growth Outlook

AVERAGE IMPLIED MULTIPLE (TO 2030)

7.5x (from 5 most recent periods)

REASONING

Five9 is executing on seat migrations and AI attach (accelerating AI revenue, partner-led routes, vertical packs). If it scales to multi-billion revenue with durable margins and stronger ecosystem lock-in, a moderate EV/revenue re-rate on a much larger top line yields a mid-single-digit multiple of today's value.

Risk Assessment

OVERALL RISK SUMMARY

Main risks: platform substitution by hyperscaler/CRM suites, price pressure from larger rivals, and any hiccups in leadership transition delaying AI productization. Offsetting factors: strong partner routes (Google Cloud Marketplace, ServiceNow), vertical integrations (Epic) and improving cash generation.

KEY CHANGES

- Q2'25 revenue hit a record with AI revenue up 42% Y/Y; guidance raised.
- CEO retirement announced; CFO transition completed.
- Fusion for ServiceNow launched; Epic Toolbox integration announced.
- Global availability on Google Cloud Marketplace expands co-sell routes.
- Genesys secured \$1.5B investment from Salesforce and ServiceNow, intensifying competition.

THESIS UPDATE

Core thesis intact but execution path shifts toward packaged, turnkey integrations (ServiceNow/Epic) as primary differentiation versus platform breadth alone.

FORECAST UPDATE

Competitive capital influx (Genesys/NICE) and leadership transition temper re-rating potential despite stronger AI attach; growth still compelling but less hyperbolic.

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Disclosure: The author holds a long position in NBIS.

NBIS

Analysis as of: 2025-10-31

Nebius Group N.V.

Al-focused cloud infrastructure provider offering GPU clusters, Al platform tools and long-term capacity contracts to hyperscalers and enterprises.



cloud enterprise

hardware

Summary

Contracted GPUs turn into a 2030 engine

Pre-sold Al capacity and fresh capital make scale credible; the upside now rests on energizing campuses, power, and mix, not proving demand.

Analysis

THESIS

Contracted AI compute (Microsoft) plus rapid campus build-outs and an in-house AI cloud stack give Nebius a credible path to multi-billion revenues by 2030; today's re-rate still leaves room if execution stays tight and capacity is financed against offtake.

LAST ECONOMY ALIGNMENT

Owns/scales scarce compute and power, monetized via long-term contracts and AI cloud UX; strong network capital with Microsoft/NVIDIA offsets commodity risk.

Growth Outlook

AVERAGE IMPLIED MULTIPLE (TO 2030)

4.8x (from 5 most recent periods)

REASONING

A five-year Microsoft offtake de-risks initial utilization and enables asset-backed financing; if Nebius scales to low-\$20B revenue with a sustainable mid-single-digit EV/sales by 2030, upside remains even after the 2025 re-rate. The near-term market cap jump and added converts temper the upside versus earlier views.

Risk Assessment

OVERALL RISK SUMMARY

Key sensitivities: energizing NJ and follow-on campuses, timely NVIDIA/HBM supply, power and interconnect, Microsoft drawdown cadence, financing at acceptable terms, and regulatory optics. Any slip could impair utilization, pricing or dilution.

KEY CHANGES

- Signed a \$17.4-\$19.4B, five-year AI compute offtake with Microsoft.
- Raised ~\$4.3B (equity + upsized converts) to accelerate capacity build-out.
- Q2 revenue inflected to \$105M; core Al infra achieved positive Adjusted EBITDA.
- Power pipeline expanded, targeting >1 GW secured by end-2026.
- Share count and leverage increased; starting EV higher after re-rate.

THESIS UPDATE

Thesis intact but matured: contracted demand plus funded capacity make the path more executable; the focus shifts from proving demand to executing energized capacity and multi-tenant mix.

FORECAST UPDATE

Re-rating and added debt increase the starting line; even with stronger contracts, the room to compound to 2030 narrows compared to prior run.

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Disclosure: The author holds a long position in CRWV.

CRWV

Analysis as of: 2025-10-31

CoreWeave, Inc.

Al-focused cloud provider offering GPU-centric infrastructure and managed software for model training, inference and high-performance computing.



onto prioc

hardware

software

Summary

Compute, power and contracts set the glide path

Contracts and preferred supply underpin rapid scale, but power and financing will dictate how far it runs by 2030. We see a credible 2–4× path on disciplined execution.

Analysis

THESIS

Privileged NVIDIA supply, multi-year take-or-pay contracts (incl. \$22.4B with OpenAI) and a growing software layer position CoreWeave to scale from sub-\$6B revenue in 2025 to a multi-tens-of-billions AI utility by 2030—if power and capital are secured.

LAST ECONOMY ALIGNMENT

Owns/allocates scarce compute and power, compounds into models+tools; dense ecosystem ties and long-term contracts fit the compute supremacy flywheel.

Growth Outlook

AVERAGE IMPLIED MULTIPLE (TO 2030)

4.3x (from 5 most recent periods)

REASONING

With contracted demand, NVIDIA-aligned supply, and a software-augmented platform, scaling to the low-\$20Bs-\$30Bs revenue range by 2030 is plausible. If investors value a de-risked AI infra utility at mid/high single-digit EV/sales, CoreWeave can roughly triple EV from today, assuming execution on power and financing.

Risk Assessment

OVERALL RISK SUMMARY

Return profile is dominated by power procurement, financing cadence, NVIDIA supply, and customer mix. Contracts/backlog mitigate demand risk; leverage, policy shifts and hyperscaler competition remain key swing factors.

KEY CHANGES

- OpenAI agreement expanded to \$22.4B across 2025; backlog reached ~\$30.1B.
- Q2'25 revenue ~\$1.21B; FY25 guide raised to \$5.15–\$5.35B.
- Closed \$1.75B senior notes and a \$2.6B DDTL facility.
- Signed \$6.3B NVIDIA capacity order with backstop on unused capacity.
- Attempted Core Scientific all-stock acquisition terminated after vote.
- Contracted power rose to ~2.2 GW; YE25 >900 MW active power target reiterated.

THESIS UPDATE

Tone shifts from 5–10× optionality to disciplined 2–5×: equity rerated sharply YTD, the Core Scientific power step-change fell away, but backlog and NVIDIA ties strengthened.

FORECAST UPDATE

Current EV is higher and near-term power additions are tighter; we keep an aggressive growth view but moderate the step-up to reflect financing/power realities.

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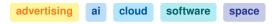
Disclosure: The author holds a long position in AMZN.

AMZN

Analysis as of: 2025-10-31

Amazon.com, Inc.

Operates a global commerce, advertising, and media platform; runs AWS, a leading cloud and AI infrastructure provider; expanding into LEO connectivity via Project Kuiper.



Summary

Al capex spikes; cloud and ads accelerate

Scale compute, retail media, and Prime distribution are compounding again. With AWS growth re-accelerating and Kuiper adding option value, a 2–3x EV path by 2030 is credible if capex converts to capacity.

Analysis

THESIS

By 2030, AWS's Al-first capacity, retail media's closed-loop data, and Prime distribution compounding with Kuiper form a multi-rail platform capable of doubling EV as mix shifts to higher-margin compute, ads, and services.

LAST ECONOMY ALIGNMENT

Owns distribution and trust at consumer scale and can reinvest massive cash into compute, energy, and AI; strong network capital with sellers, advertisers, and enterprises.

Growth Outlook

AVERAGE IMPLIED MULTIPLE (TO 2030)

2.2x (from 4 most recent periods)

REASONING

Cloud/AI, ads, and faster logistics drive a higher-margin mix and a modest re-rate. Versus peers (MSFT, GOOGL), capital intensity is heavier, so multiple expansion is bounded but 2–3x EV is achievable with sustained AI attach and retail media growth.

Risk Assessment

OVERALL RISK SUMMARY

Biggest risks are Al capex/power availability vs. ROI, ongoing antitrust obligations, and Kuiper execution. Offsetting strengths are AWS/Ads scale, Prime distribution, and custom silicon that lowers unit costs over time.

KEY CHANGES

- AWS growth re-accelerated to ~20% in Q3 2025; ads grew ~24%.
- TTM capex crossed ~103,000 with 2025 spend tracking higher.
- Project Kuiper moved from prototypes to multi-launch cadence.
- FTC Prime settlement booked; antitrust scrutiny remains active.
- Layoffs/structure changes signal leaner org for AI focus.

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Disclosure: The author holds a long position in MSFT.

MSFT

Analysis as of: 2025-10-31

Microsoft Corporation

Global software and cloud leader with Azure, Microsoft 365, GitHub, LinkedIn, gaming and security franchises, now bundling Al agents (Copilot) across its stack.



cloud

cybersecurity

enterprise

Summary

Al stack, distribution and cash flywheel

Enterprise distribution plus Azure/Fabric/Copilot integration and renewed OpenAI terms support a credible path to roughly 2× value by 2030. Execution must turn record capex into durable AI revenue.

Analysis

THESIS

Distribution + trust + the most complete enterprise AI stack positions Microsoft to compound Azure, Copilot and Fabric into a larger, higher-recurring revenue base by 2030 while recycling cash into compute, energy and data moats.

LAST ECONOMY ALIGNMENT

Owns attention/trust in the enterprise and allocates massive capital to compute; network effects via M365, GitHub and Fabric align with Last Economy flywheels.

Growth Outlook

AVERAGE IMPLIED MULTIPLE (TO 2030)

2.1x (from 4 most recent periods)

REASONING

A larger mix of Azure AI, Copilot seat monetization, Fabric data standardization and security consolidation can roughly double enterprise value by 2030 without heroic re-rating, given durable distribution and cash to fund compute.

Risk Assessment

OVERALL RISK SUMMARY

Key risks: ROI timing on massive AI capex; GPU/power constraints; regulatory actions on bundling/AI; competitive responses from AWS/GCP; execution on Copilot value and Fabric standardization.

KEY CHANGES

- OpenAI partnership updated: Microsoft IP rights through 2032 and \$250B incremental Azure commit.
- Azure annual revenue surpassed \$75B; Microsoft Cloud momentum continued.
- Quarterly capex stepped up to roughly \$35B to build Al capacity.
- New compute sourcing: five-year Norway deal to rent renewable Al capacity.
- Security, Fabric and Copilot agents moving into broader enterprise rollouts.

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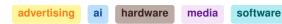
Disclosure: The author holds a long position in META.

META

Analysis as of: 2025-10-31

Meta Platforms, Inc.

Operates Facebook, Instagram, WhatsApp and Reality Labs; monetizes global attention with ads, messaging, and emerging Al-enabled devices/services.



Summary

Core ads up; Al capex heavier; new surfaces emerging

Meta's ads engine is accelerating while WhatsApp ads, business messaging and AI-enabled glasses open fresh lanes. Capex is steep, but financing and scale support a credible 2–3x EV path by 2030.

Analysis

THESIS

Distribution at 3.5B people + the most scaled ad engine funds an Al-and-glasses platform push. By 2030, Meta can expand beyond social ads into business messaging, Al agents and wearables, compounding revenue and sustaining premium platform economics despite heavy compute capex.

LAST ECONOMY ALIGNMENT

Owns attention, trust and distribution; reinvests into compute and AI surfaces (agents, glasses). High capex but high flywheel leverage.

Growth Outlook

AVERAGE IMPLIED MULTIPLE (TO 2030)

2.0x (from 4 most recent periods)

REASONING

Core ads keep compounding on higher relevance and video time. New surfaces—WhatsApp ads and business messaging, AI assistant surfaces and smart glasses—add revenue legs. Capital intensity is offset by off-balance-sheet DC financing and scaled cash generation. If Meta sustains platform status on phones and glasses, a re-rate on a larger revenue base is plausible.

Risk Assessment

OVERALL RISK SUMMARY

Biggest risks are policy headwinds and AI capex ROI timing. Success hinges on scaling WhatsApp monetization, daily glasses usage, and converting Meta AI into paid or ad inventory without triggering regulatory pushback.

KEY CHANGES

- Raised 2025 capex to 70-72B and guided 2026 higher.
- Closed \$27B Hyperion data center JV financing with Blue Owl.
- Announced plans for up to \$30B bond sale to fund Al infrastructure.
- Launched WhatsApp ads/Channels monetization and expanded formats.
- Meta AI app launched; EU rollout resumed under constraints; glasses line expanded (Oakley/Display).

THESIS UPDATE

Same core thesis but with clearer funding path (JV + bonds) and faster WhatsApp/glasses execution; offset by higher 2026 expense trajectory.

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Disclosure: The author holds a long position in GOOG.

GOOG

Analysis as of: 2025-10-31

Alphabet Inc.

Alphabet operates Google Search, YouTube, Android, Google Cloud, and other bets like Waymo, monetizing global attention and enterprise Al/compute.



Summary

Steady compounding from ads, Cloud, and agents

Scale and distribution keep monetization efficient while AI infra fuels Cloud and new agent SKUs. Upside is solid, but mega-cap size, regulation, and capex temper re-rating.

Analysis

THESIS

Owns the world's largest attention graph and a fast-scaling AI cloud. By 2030, ads remain durable while Cloud, subscriptions/agents, and Waymo add new SKUs; heavy capex converts into compute capacity and distribution moats keep monetization efficient.

LAST ECONOMY ALIGNMENT

High leverage to attention, Al agents, and compute flywheel; network capital across users, developers and advertisers. Risks are regulation and capex burden.

Growth Outlook

AVERAGE IMPLIED MULTIPLE (TO 2030)

2.0x (from 4 most recent periods)

REASONING

Scale, backlog, and distribution support steady growth, but size, regulation, and capex intensity cap upside. Ads compound, Cloud accelerates from AI demand, and subs/agents rise; multiple likely holds modest premium, yielding ~1.6x by 2030.

Risk Assessment

OVERALL RISK SUMMARY

Key risks: search/ad-tech remedies, Al-search cannibalization, and heavy Al capex/energy costs. Ads fund compute, Cloud backlog de-risks growth, and multi-SKU monetization (YouTube/Workspace/agents) diversifies. Waymo adds upside with execution/regulatory risk.

KEY CHANGES

- First-ever \$100B quarter; Q3 2025 revenue \$102.3B and net income surge.
- Raised 2025 capex to \$91–93B for Al infra; Cloud backlog reached \$155B.
- Al Mode/Overviews scaled; Gemini app MAUs accelerated.
- Wiz \$32B deal signed to deepen Cloud security; closing targeted 2026.
- Search antitrust remedies avoided breakup; data-sharing/contract limits imposed.

THESIS UPDATE

More weight to Cloud/agents after backlog surge and benign search remedies; still temper upside due to capex drag and mega-cap scale.

FORECAST UPDATE

Trimmed upside vs. prior view as a 2x requires aggressive revenue + premium multiple; current size/regulatory load constrain re-rate.

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Disclosure: The author holds a long position in PLTR.

PLTR

Analysis as of: 2025-10-31

Palantir Technologies Inc.

Palantir builds and deploys Al-native data platforms (Gotham, Foundry, AIP, Apollo) used by governments and enterprises for mission-critical decisioning.



defense

enterprise

software

Summary

Top-tier AI ops, modest upside from here

Execution is stellar and moats are real, but today's multiple already implies leadership. We see strong revenue growth into 2030 with only low-teens EV upside.

Analysis

THESIS

Trusted, shipping AI ops stack for defense and regulated industries with AIP agents, hyperscaler distribution and forward-deployed delivery; revenue can scale materially by 2030, but today's multiple already prices leadership so upside is modest.

LAST ECONOMY ALIGNMENT

Operates the AI decision layer where attention, trust, and reliability matter most; benefits from defense digitization and agentic AI while remaining compute-light.

Growth Outlook

AVERAGE IMPLIED MULTIPLE (TO 2030)

2.0x (from 5 most recent periods)

REASONING

Execution and trust moats support strong revenue growth through AIP agents, Army/UK MoD frameworks, and hyperscaler distribution. But starting valuation is extreme versus software peers; even with leadership sustained and mix shifting to higher-velocity commercial, normalization of EV/revenue likely caps enterprise value expansion to low-teens by 2030.

Risk Assessment

OVERALL RISK SUMMARY

Main risks are premium valuation vs. peers, procurement/policy timing for large gov frameworks, and hyperscaler/data-cloud bundling that could compress AIP pricing. Mitigants: sizeable net cash, asset-light model, sticky deployments, expanding U.S. commercial mix, and security accreditations that are hard to replicate.

Trends

KEY CHANGES

- Raised FY25 revenue guidance to ~4.15B and guided Q3 to ~50% Y/Y.
- First \$1B+ quarter delivered; Rule-of-40 near mid-90s.
- U.S. Army enterprise agreement streamlines awards; UK MoD partnership announced Sept 18, 2025.
- Net cash ≈\$6B; no debt; capex minimal.
- Share price surge lifted market cap to ~480B, constraining forward multiples.

THESIS UPDATE

Core thesis intact—trusted AI ops layer scaling into defense and regulated enterprise—now with clearer government frameworks and stronger U.S. commercial traction.

FORECAST UPDATE

Starting valuation is materially higher than last period; even optimistic execution now implies only modest EV expansion by 2030.

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Disclosure: The author holds a long position in TSM.

TSM

Analysis as of: 2025-10-31

Taiwan Semiconductor Manufacturing Company Limited

Global pure-play semiconductor foundry and advanced packaging provider manufacturing leading-edge logic chips for customers including Nvidia, Apple, AMD and Broadcom.



semiconductors

Summary

Scale leader for Al-era compute capacity

Revenue and share rise with N2 and 3DFabric, but today's premium already discounts much of the AI scarcity dividend. Upside skews to delivery, not re-rating.

Analysis

THESIS

TSMC is the capacity and yield arbiter for AI/HPC compute. With N2/A16 leadership and integrated 3DFabric packaging, it captures a rising share of scarce advanced wafers—lifting revenue and durability—yet its trillion-plus valuation compresses upside to disciplined execution rather than multiple expansion.

LAST ECONOMY ALIGNMENT

Owns the bottlenecks (advanced nodes, advanced packaging) that power AI; network scale and trust compound, though geopolitics and capex intensity temper a perfect score.

Growth Outlook

AVERAGE IMPLIED MULTIPLE (TO 2030)

1.9x (from 5 most recent periods)

REASONING

AI/HPC demand and packaging mix can lift revenue materially by 2030, but current scarcity and premium multiples already reflect much of this. Execution likely delivers steady EV accretion, not a step-function re-rate.

Risk Assessment

OVERALL RISK SUMMARY

Key risks: N2/A16 timing and yields; advanced packaging substrate/interposer supply; overseas fab cost gap; FX swings; customer concentration; policy whiplash. Balance sheet net cash and execution history mitigate technology risk.

KEY CHANGES

- Q3'25 revenue hit \$33.1B; Q4 guided \$32.2-33.4B; full-year growth ~mid-30s%.
- N2 mass production timing reaffirmed for late 2025; A16 in 2026.
- Foundry share reached ~70% in 2Q'25; AI/HPC mix sustained.
- Capex narrowed to \$40–42B for 2025; packaging investments rising.
- Overseas fab cost dilution persists but moderated vs prior guide.

THESIS UPDATE

No fundamental change: AI/HPC and 3DFabric still drive growth; updated with firmer 2025 prints and N2/A16 cadences.

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Disclosure: The author holds a long position in NVDA.

NVDA

Analysis as of: 2025-10-31

NVIDIA Corporation

Designs and sells accelerated computing platforms spanning GPUs, systems, networking, and Al software for data centers, PCs, robotics, and automotive.



networking

semiconductors

software

Summary

Scale wins; valuation tempers upside to 2030

The AI factory platform keeps compounding across GPUs, networking, and software. But with a \$5T starting point, even strong execution points to disciplined, modest multiple expansion by 2030.

Analysis

THESIS

The default AI compute, systems, and networking stack keeps compounding into a rack-scale platform (CUDA/NVLink + Blackwell/Rubin + Spectrum-X/Photonics + NIM/DGX Cloud). Demand expands with power-constrained giga-scale AI factories, but today's size and premium compress upside to disciplined, non-linear yet moderate multiple expansion by 2030.

LAST ECONOMY ALIGNMENT

Pivotal supplier of compute and 'Al factory' plumbing; benefits from compute supremacy flywheel and network capital while monetizing attention/entropy with software.

Growth Outlook

AVERAGE IMPLIED MULTIPLE (TO 2030)

1.7x (from 5 most recent periods)

REASONING

NVIDIA likely grows revenue materially via rack-scale systems, accelerated Ethernet/photonics, and AI software. However, from a \$5T base, even strong execution translates to a modest EV step-up as hardware mix remains high and rivals push standards. Result: meaningful revenue growth but restrained multiple expansion.

Risk Assessment

OVERALL RISK SUMMARY

Key swings: power/real-estate gating of AI factories; open Ethernet/UEC/ESUN momentum vs. NVLink/InfiniBand; hyperscaler ASIC mix; HBM4/CoWoS yields; China export policy; and durability of AI monetization vs. capex.

KEY CHANGES

- Crossed \$5T market cap; share gains priced richer.
- Q2 FY26 revenue hit \$46.7B; data center \$41.1B.
- Accelerated Ethernet push: Spectrum-XGS; Meta/Oracle adoption.
- HBM4 nearing production; supply concentration persists.
- Guided to higher near-term gross margins; bigger buyback authorization.

THESIS UPDATE

Core thesis intact: platform flywheel compounding. Networking/photonics momentum raises 2030 revenue potential, but richer starting valuation trims multiple upside.

FORECAST UPDATE

Higher starting valuation after the \$5T milestone reduces forward EV upside despite stronger product cadence and networking attach.